# 1. Modelling 1.1 Overview

- A. What is a model?
- B. What is a good model?
- A. A model:
  - a simplified picture of a part of the real world.
  - has some of the real world's attributes, but not all.
  - a picture simpler than reality.

We construct models in order to explain and understand.

## Three Rules of Thumb for Model Building:

- Think "process".
- Develop interesting implications.
- Look for generality.

Judge models using: truth, beauty, justice.

Interplay between the real world, world of æsthetics, world of ethics, and the model world.

#### *Prices, Costs, and Values* → *Profits*

We use verbal, graphical, and algebraic models of how consumers, firms, and markets work.

We assume rationality: that economic actors (consumers and firms) will not consistently behave in their worst interests.

Not a predictive model of how individuals act, but robust in aggregate.

## 1.2 Modelling

Speculations about human behaviour/social and organisation interactions.

# Explore the arts of

- developing
- elaborating
- contemplating
- testing
- revising

models of behaviour.

### What is a model?

- We can have several models of the same thing, depending on which aspects we want to emphasise.
- Models are constructs to explain and appreciate the real world.

#### Need *skills* of:

- *abstracting* from reality
- squeezing *implications* out
- evaluating a model

We can produce more complex behaviour than we are capable of understanding:

the behaviour of a baby baffles a psychologist (and vice versa)

If we cannot understand individual behaviour, then how are we to understand social/bureaucratic behaviour?

# Familiar models:

- individual choice under uncertainty
- exchange
- adaptation
- diffusion
- transition
- demography

## 1.3 Model of the Model-Building Process

- 1. Observe some facts.
- 2. Speculate about processes that might have produced such observations.
- 3. Deduce other:

results

implications

consequences

predictions

— from the model: "If the speculated process is correct, what else would it imply?"

4. Are these *true*? If not, speculate on other models/processes.

Page 9

#### Case 1: Contact and Friendship.

Why are some people friends and not others?

e.g. In a hall of residence, lists of friendsObserve: friends live close together.

Process?

Write down a possible process that might produce the observed result.

AGSM © 2005

Page 10

#### **Speculations:**

previous friends chose to live together

 if had lists of friends from previous year, then fewer
 clusters of friends, why?
 observe: friendship patterns among first, second, and
 third years → no difference in clusters (against
 expectation)

2. friendships develop through contact and common background, given a potential for friendship

Write down what changes in these friendship clusters over time. through the year a strengthening of clusters of friends observe? yes.

#### Generalisation

We want to include earlier predictions but find a more general model that predicts new behaviours as well, more widely.

Can we generalise this?

- beyond the university?
- communication  $\rightarrow$  friendship?
- enemies as well as friends?

## Case 2: Responsibility Changes

If, in a committee, people in authority tend to moderate their beliefs and actions as a result of confrontation with the actual consequences of their beliefs and of exposure to alternative ideas, then

- → politically good to include "extremists"
  - seen to represent faction
  - moderate own views

#### 1.4 Three Rules of Thumb

1. Think "process"

A good model is almost always a statement about a process. Many bad models fail because they have no sense of process. When you build a model, look at it for a moment and see whether it has some statement of process.

- 2. Develop interesting implications Much of the *fun* in model building comes in finding interesting implications in your models. A good strategy for producing interesting predictions: look for natural experiments.
- 3. Look for generality

Look for generality. Ordinarily, the more situations a model applies to, the better it is and the greater the variety of possible implications.

## Example:

absent-minded academic forgets to bring handouts to class. why?

1. because

(1) teaching isn't important to her, research is, or(2) professor have single-minded attention to important problems, not bringing handouts to class

- 2. so (1) if valued students better  $\rightarrow$  less forgetful (2) if problems are easier or solved  $\rightarrow$  less forgetful
- (2) just as forgetful in research and teaching
   (1) less forgetful with graduate students/research assistants
- 3. Generalise: busy people forget things

1.5 Evaluation of Speculative Models

- I. Truth
- II. Beauty
- III. Justice

**Justice**: be aware of a responsibility to society beyond the "search for truth".

**Beauty:** 

- Simplicity
- Fertility (predictions/assumptions)
- Surprise

#### e.g. Parental preference for sons.

Rule: "stop having kids when sons outnumber daughters"

 $\rightarrow$  for society: more girls than boys, but

for most couples: more sons than daughters.

# Truth:

- correct (or more correct) models
- requires clever, responsible detective work to find the truth
  - (aim for objectivity, but face subjectivity if it exists)
- test derivatives, not assumptions
- predicting is not equivalent to understanding, necessarily

## Circular Models:

- a. "when the rain-dance ceremony is properly performed, and all the participants have pure hearts, then it will rain" — testable?
- b. "people pursue their own self-interest" — don't predict values from behaviour and then predict the same behaviour from the values just derived.
- c. Monty Python's "the man who claims he can send bricks to sleep"

Page 18

#### Critical Experiments:

compare alternative models the same question  $\rightarrow$  different answers: critical.

## The Case of the Stupid Question

e.g. "a surfer asked a stupid question in class"

Speculations:

- 1. not enough time to study
- 2. success on the board is sufficient for her
- 3. jealous of her prowess at surfing, the rest of us look down on her classroom performance and interpret her questions as "stupid"

AGSM © 2005

Page 19

# Implications:

	1	2	3
Q1: will athletes ask stupid questions out of season?	no	yes	yes
Q2: will athletes ask stupid questions in places that don't emphasise althetics?	yes	no	no
Q3: will athletes who don't look like athletes ask stupid questions?	yes	yes	no

## The Importance Of Being Wrong

- evaluate rather then defend (avoid "falling in love" with the model)
- delight in finding fault be skeptical and playful
- always think of alternative models